DOCTOR OF MINISTRY
CATALOG
2005-2007

HOW CAN I USE WHAT I’VE GOT?
# Table of Contents

2 Welcome
3 General Introduction
6 The Doctor of Ministry Seminars
8 Leadership Track
  8 Church & Parachurch Executive Leadership Concentration
  10 Leadership in Preaching & Pastoral Ministry Concentration
  11 Leadership in Community Spiritual Formation Concentration
13 Marriage & Family Counseling Track
16 Admission Information
18 General Information
19 Appendix
Greetings from Denver Seminary.

Thank you for your interest in our Doctor of Ministry program. I know you are looking for an educational experience that will help you improve personally and professionally while allowing you to give special attention to your God-given calling and passion.

You will find that Denver Seminary has:

- An outstanding D.Min. director. Any alum of our program will tell you how valuable and skilled Dr. Osborn’s leadership was in the completion of their program.
- An outstanding group of faculty*, each an expert in his or her area with ample years of actual experience, and who are quality classroom instructors. Most are also published authors.
- A program that integrates the classroom experience with the actual tasks of leading ministry. You will have numerous opportunities to reflect carefully upon your leadership and ministry setting and the spiritual formation of a community while building a philosophy for your unique context.
- A committed community of fellow D.Min. classmates who lead churches and parachurch ministries throughout the world. Interacting with them will broaden and enhance your understanding and practice of ministry.
- Appropriate use of technology to enhance your educational experience and ease the administrative tasks of being a D.Min. student.
- A well thought-out process to encourage you to complete the degree.
- An appropriate biblical emphasis upon developing the character and strengths you need as a leader.

As you prayerfully consider your future and how Denver Seminary’s Doctor of Ministry program might help you reach your goals, please let us know how we might help. May God guide you as you seek his direction.

Hope to see you on campus and in my class.

Craig Williford, Ph.D.

It was exciting to see our students arrive on our new campus. Students are God’s gift to us. Helping them grow is our gift to God’s people and the world. Every Wednesday we spend time in prayer for our students. We are privileged to be a part of their lives.

Our goal is to help students become everything God wants them to be. God gifted them and we help develop those gifts by helping each one to be uniquely “me.” We glorify God by becoming the best “me” that we can, not by trying to be something that he hasn’t made us. Leaders lead out of who they are, not out of who they aren’t.

We help them use what they’ve got. For more information on what we’re about, go to [www.usewhatyouvegot.com](http://www.usewhatyouvegot.com).

I invite you to join us in a journey of transformation into a better “me.”

Blessings,

David

*For more information on our faculty go to [www.usewhatyouvegot.com](http://www.usewhatyouvegot.com).
Transformation is what our Doctor of Ministry program is about: transformation of your life and ministry. You can't move forward if nothing changes. You are transformed into "a better me," not into someone else. We teach you to ask:

"How can I use what I've got?" rather than,

"How can I be what I'm not?"

Students say, "I am now more accepting of myself as a leader. I feel more equipped and understanding about what leadership is." "It has helped me better understand myself and my skills/weakness/strengths."

Mentoring is a part of the transformation process. You work with mentors of your choosing to implement what you're learning. You and your mentors are trained in the mentoring relationship through an online course. It's part of the growth process.

Two areas are key to your development. You must see reality and respond effectively. If you don't see reality you can't know what to do. Only when you see reality can you respond effectively.

Students say, "I was encouraged to think in different ways (outside the box)." "This is revolutionary to my life and thought." "Figured out some organizational position issues - very, very relevant."

Denver Seminary's goal for master's level students is to teach them to think biblically, live faithfully, and lead wisely for a lifetime. The aim of our Doctor of Ministry program is to help you accomplish that with people in your ministry.

Students say, "My thinking and approach has been altered significantly." "Addressing the relationship between the gospel and the moral health of the church has been most helpful to my ministry."

Areas of Study - There are two tracks: Leadership and Marriage and Family Counseling. Leadership has three concentrations with different emphases.

LEADERSHIP

- **Church and Parachurch Executive Leadership** emphasizes "doing," that is, you lead your people forward to accomplish what the Lord has for you to do. "Knowing" and "being" are suspect if nothing ever gets done. People "do" out of what they know and are.

- **Leadership in Preaching and Pastoral Ministry** emphasizes "knowing," that is, you communicate truth in ways that lead people - they know the right direction. You learn to lead people from where they are to where they need to go. You give them purpose.

- **Leadership in Community Spiritual Formation** emphasizes "being," that is, you lead the whole community to grow spiritually by first accepting them as they are. "It's O.K. to be me." You lead different people differently depending upon their spiritual level.

MARRIAGE AND FAMILY COUNSELING

- **Marriage and Family Counseling** increases students' effectiveness as marriage and family counselors. They also learn to multiply themselves by establishing a variety of programs, in Christian and non-Christian settings, to further healthy marriages and families. They learn to lead through teaching, training, mentoring, and discipling others.

Students say, "I like how the professors took abstract concepts and helped us to use them in a practical situation." "Immediate impact on my personal and professional life." "Open doors to access more accurate utilization of Scripture in ministry to marriages and families."
LEADERS LEAD OTHERS

Pastors and parachurch leaders must lead their people to do ministry if the needed ministry is to be done. Counselors must lead clients to do the things necessary for growth if counseling is to be effective.

To lead does not require a particular set of traits or skills. If it did, few could lead. For instance, what are the chances of a person having just seven specific strengths out of the thirty-four identified by the Gallup organization in twenty-five years of research? It is one in five million. So if a particular group of seven strengths were required to lead, very few people would have them.

In reality, leading can be done from many different sets of strengths. We teach you to ask: "How can I use what I've got?" rather than, "How can I be what I'm not?" We teach that to lead, you must develop what God has given you, and not try to be what you're not.

Our program accomplishes two things: it helps develop your God given abilities so you can accomplish more, and it helps develop ministry consistent with your abilities and the people you serve. The key is your ability to work with God. God can enable you to travel farther than your abilities alone can take you. Therefore, we offer seminars in spiritual formation.

OUR GOAL

Our goal for students in the Doctor of Ministry program is to develop in three areas: knowing, being, and doing.

To grow in effectiveness you must integrate what you know into your life. This is part of Denver Seminary's mission.

THE DENVER SEMINARY MISSION

Denver Seminary seeks to glorify God by equipping leaders to think biblically, live faithfully, and lead wisely for a lifetime.

HOW WE ACCOMPLISH OUR GOAL

Growth in knowing, being and doing is a process. This process is called "traveling in ministry."

To travel in ministry (grow in effectiveness) you must

- Know where you are
- Know where you're going
- Know how to get there.
KNOW WHERE YOU ARE - When students begin the program they take tests to help identify their strengths and non-strengths. They write a self-evaluation essay, followed by a candidacy interview, in which they evaluate where they are in knowing, being, and doing. The purpose of this process is to help students learn to evaluate where they are so they can help others to evaluate their own lives.

KNOW WHERE YOU'RE GOING - In a self-evaluation essay, students prayerfully set goals for themselves in all areas of life - spiritual, relational (particularly family), professional, educational, and community involvement - which they will seek to accomplish while in the doctoral program. When students have completed all the seminars, they will write an integrative essay in which they discuss how well they met their original goals, and set new goals. In the end, it is our belief that this process will help students learn how to help others work toward their own goals.

KNOW HOW TO GET THERE - We remind students that Jesus said, "Apart from me you can do nothing" (John 15:5). They must depend on him first. If they do, godly professors who have been effective in "traveling" in the area in which they teach can help them learn how to get there. We look for the most effective people we can find to lead the seminars. Students choose the areas to study according to their particular needs. Mentors also help students through this process.

INTEGRATIVE ESSAY
- Following each seminar, students write a short integrative paper on how that seminar relates to their ministry, to the other seminars, and how the seminar will help them reach their goals. This helps us determine how well the students are integrating into their lives (being) what they have learned. At the end of their seminars, students write an integrative essay covering the entire program.

PROJECT AND THESIS
- The project and thesis bring together knowing, being, and doing. We call this "developing ministry through research." To be effective, the whole process must be bathed in prayer from start to finish (John 15:5). Students choose an area of need in their ministry. They evaluate where they and their people are, and then set goals for the ministry project. Students do both biblical and theoretical research to develop a training program that is appropriate to help move themselves and their people toward their goal. Once they have completed their ministry project they evaluate how far they have "traveled" - that is, how well they achieved their goal.

MENTORING
- Students choose mentors who will go through training with the student in the mentoring process. Those mentors will walk with the student through the Doctor of Ministry program. In addition, a first reader, second reader, and research consultant will give guidance in the research and design of their project and thesis. The goal is to help students develop ministry that is appropriate to their situation. Once students learn this process they can use it throughout their lives. We then can say they are a "Doctor of Ministry," balanced in knowing, being, and doing.

HISTORY
Denver Seminary is a Bible-based evangelical seminary committed to training students to be effective ministry leaders who live what they teach. Denver Seminary's Doctor of Ministry degree was first offered in 1976. Denver Seminary is accredited by both The Association of Theological Schools and the North Central Association of Schools and Colleges.

The Doctor of Ministry degree is an applicational degree. Students learn how to apply knowledge effectively in their ministry. Men and women in ministry improve their skills and enlarge their vision in order to be effective in ministry at the doctoral level. Research is carried through to action. Theological and theoretical study is demanding, but the application of that study is much more demanding. People don't want leaders who only know the truth, but those who can also apply it effectively to help others successfully move forward. Effectiveness in ministry is the goal.
ADVANTAGES OF DENVER SEMINARY’S PROGRAM

A CLEAR MISSION
Denver Seminary seeks to glorify God by equipping leaders to think biblically, live faithfully, and lead wisely for a lifetime. Knowing, being, and doing are all a part of leading. Leaders mobilize ministry by using strengths God has given them. They glorify God by using his gifts.

EXCEPTIONAL FACULTY
Both resident and visiting faculty are regarded as among the best in their respective fields.

A NEW CAMPUS
In the summer of 2005 we moved to our newly built campus, a beautiful campus beside a river and a hiking/biking path that goes for miles throughout the city.

BROAD STUDENT INTERACTION
Denver Seminary currently has students from a majority of the states and many foreign countries. “As iron sharpens iron, so one man sharpens another” (Prov. 27:17).

CONVENIENT, ONE-WEEK SEMINARS
Seminars meet in one-week intensive classes. Reading and writing assignments are conducted before and after coming to campus for the seminars.

ADVANTAGEOUS TRAVEL
Denver’s beautiful location on the front range of the Rocky Mountains is a major travel center for both air and ground travel for easy access.

COST-COMPETITIVE PROGRAM
Denver Seminary is committed to providing an affordable structure of tuition and fees.

THE DOCTOR OF MINISTRY SEMINARS

All seminars are one-week long in Denver. There are seminars in January and seminars in July and early August. Seminar leaders are experts in their areas and are drawn both from the Denver Seminary faculty and from exceptional people around the country. Emphasis is on the practical application of learning and not just learning alone. Students submit evaluations of each of the seminars. This feedback is used in order to continue to select the most helpful seminar leaders. The seminars themselves use a wide variety of adult education practices that involve the student in the learning process. There is always extensive reading in advance of the seminars as well as a pre-seminar project or a post-seminar project or sometimes both.

Students in any of the three concentrations in the leadership track must average two seminars per year to stay on a reasonable schedule to graduate in six years. Students, however, often take more than two seminars per year. Students have five months or more to complete the 2,000 pages per seminar of reading.

LEADERSHIP TRACK

REQUIRED FOR ALL LEADERSHIP CONCENTRATIONS

- DML-801 How the Nature of the Church Affects Strategies for Ministry (3 hours)
- DML-802 Becoming a Leader Who Can Lead Effectively (3 hours)
- DMR-801 Research Methods and Strategies - Developing Ministry through Research (3 hours)
REQUIRED FOR
CHURCH & PARACHURCH
EXECUTIVE LEADERSHIP
CONCENTRATION

- DML-801, DML-802, and DMR-801 listed above (9 hours)
- At least two additional DML seminars (6 hours)
- Three open elective seminars (9 hours) for a total of eight seminars (24 hours)
- One year of Mentoring (1 hour)
- Two Learning Contracts which can be combined with mentoring (2 hours)
- The Project and Thesis must be in Church and Parachurch Executive Leadership (7 hours)

Total hours for the program - 34 hours

REQUIRED FOR
LEADERSHIP IN PREACHING
& PASTORAL MINISTRY
CONCENTRATION

- DML-801, DML-802, and DMR-801 listed above.
- DMP-801 Leading through Preaching/Communication (3 hours)
- At least two additional DMP seminars (6 hours)
- Two open elective seminars (6 hours) for a total of eight seminars (24 hours)
- One year of Mentoring (1 hour)
- Two Learning Contracts which can be combined with mentoring (2 hours)
- Project and Thesis must be in Leadership in Preaching and Pastoral Ministry (7 hours)

Total hours for the program - 34 hours

REQUIRED FOR
LEADERSHIP IN
COMMUNITY SPIRITUAL
FORMATION
CONCENTRATION

- DML-801, DML-802, and DMR-801 listed above (9 hours)
- DMS-801 Leadership in Community Spiritual Formation (3 hours)
- At least two additional DMS seminars (6 hours)
- Two open elective seminars (6 hours) for a total of eight seminars (24 hours)
- One year of Mentoring (1 hour)
- Two Learning Contracts which can be combined with mentoring (2 hours)
- Project and Thesis must be in Leadership in Community Spiritual Formation (7 hours)

Total hours for the program - 34 hours
MARRIAGE AND FAMILY COUNSELING TRACK

REQUIRED FOR MARRIAGE & FAMILY COUNSELING CONCENTRATION

- Eleven two-hour Marriage and Family Counseling Seminars (22 hours)
- DMR-801 Research Methods and Strategies Seminar (3 hours)
- DMM-801 Effective Mentoring Relationships (1 hour)
- DMF-812 Residency (2 hours)
- The Project and Thesis in Marriage and Family Counseling (6 hours)

Total hours for the program - 34 hours

Two advanced Seminars are not required but helpful for licensure (6 hours)

ALL SEMINARS IN THE LEADERSHIP TRACK

CHURCH & PARACHURCH EXECUTIVE LEADERSHIP CONCENTRATION

DML-801 How the Nature of the Church Affects Strategies for Ministry (3 hours)

The nature and purpose of the ministry of the church is studied in-depth. What are the implications for the minister as a servant of God to the congregation and to the community? Students develop personal goals and strategies and they will also define the general and specific goals of their churches. These are evaluated and revised in light of the theological implications.

DML-802 Becoming a Leader Who Can Lead Effectively (3 hours)

Students interact with literature, the seminar participants and leaders in the Colorado community in an effort to better understand their own identity. Leading requires character as well as knowledge and leadership skills. The aim is to enrich the students' own personalities, spirituality, godly disciplines, emotions, temperaments and giftedness so they will be more prepared to lead effectively. This involves spiritual gifts and temperament testing for personal enrichment and leadership effectiveness.

DML-811 Developing Leaders: A Philosophy and Strategy for Leadership Training (3 hours)

Students are exposed to the latest findings in leadership theory and practice. The need for various levels of leadership requires various models for training leaders. These various training models will be supported by leadership development theory and practice. A direct outcome will be a better understanding of one’s own leadership style and philosophy as well as practical tools for mentoring new leaders along the way.

DML-812 Developing People: The Backbone of Leadership (3 hours)

Whatever the relationship - small groups, marriage, parenting, staff, difficult people, etc.- effective leaders develop people. They don't simply use people to accomplish a goal. They develop people as a part of the process. To develop people they must understand people. Students are tested in various areas to help them determine their strengths in understanding and developing people as well as their own need for development. If leaders do not develop their people the resources for ministry will not grow.
DML-813  Leading and Managing the Church and Parachurch (3 hours)

What makes a good leader? What makes a good manager? What are the differences between leading and managing? Good leaders and good managers complement each other and both are needed to accomplish the mission of the church. This seminar develops each student's ability to lead and manage in a way that produces health and growth in a Christian organization.

DML-814  Pastoral Leadership in the 21st Century (3 hours)

This seminar focuses on how the pastor as leader can improve effectiveness as the church's direction-setter and overseer of the decision-making process. By means of the reading, assignments, class discussion, lectures and pastoral consultants, the students analyze and improve their leadership skills for the benefit of their own congregations. Topics include how to (1) use power properly to increase ministerial effectiveness, (2) communicate the church's vision, (3) organize and direct the essential components of the church, (4) influence people for greater Christian growth, and (5) encourage staff and congregational morale.

DML-815  Developing Interpersonal Relations in Organizations through Conflict Management (3 hours)

Interpersonal relations are critical to Christian organizations. Conflict can destroy them if not managed. But relationships can be built out of conflict. Students will develop a biblical/theological understanding of conflict, styles of conflict management to reduce conflict, negotiation approaches and principles for organizational handling of conflict.

DML-816  Addressing the Ethical Issues that Make or Break Christian Ministries (3 hours)

Organizations have failed because they failed to deal with developing ethical issues. Case studies in modern ethics help to apply ethics to Christian organizations. Foundations and theories of ethics must be related to the Bible, the marketplace and the modern organization.

DML-817  Strategic Planning for Accomplishing Mission Goals (3 hours)

Students study visionary planning and implementation for Christian organizations as they interact with issues of contextualization, cross-cultural communication, fundraising, board policy, marketing and assessment, and organizational change. A strategic plan must take every aspect of the organization into consideration if the mission of the organization is to be fulfilled. It must also be flexible because circumstances constantly change.

DML-818  Leading Change (3 hours)

When a vision is established and strategic planning is done, how does one go about leading people through the change process in such a way that change actually happens? What are the dynamics of change? How does one lead through the process of change and keep people on board? These and other questions will be addressed in this seminar.

DML-819  Building Christian Community (3 hours)

What is authentic Christian community and how is it nourished and developed in a local congregation or organization? This seminar will explore biblical foundations of Christian community, historical, cultural and sociological perspectives on community. A variety of methods for building and strengthening Christian community will be presented with a focus on significant small group models that encourage and express community in particular contexts.

DML-820  Organize for Life and Ministry (3 hours)

Organizing for life and ministry is not about time management but about life management. We must manage our life to manage our time. We must use what we've got in time since we never have more time. Therefore, we reduce what we do to fit the time we have and trust God for the rest. We must learn to work with God and be transparent, which saves a lot of time and energy.

DML-890  Independent Study in Executive Leadership (3 hours)

An independent study in leadership may be arranged with an appropriate professor with the approval of the D.Min. Director. Only two independent studies or transfers from another seminary may be included in the student's course work.
LEADERSHIP IN PREACHING & PASTORAL MINISTRY CONCENTRATION

DMP-801 Leading through Preaching/Communication (3 hours)

Leading well requires that biblical truth be persuasively communicated so that people can understand it and will live it. People need instruction that ties the truth of Scripture together with their church’s philosophy of ministry. For this to happen, the church’s mission must have a unifying theme that is pervasive in weekly preaching. Students learn to communicate vision, mission, values and purpose through a normal year’s preaching.

DMP-811 Relevant Biblical Preaching I (3 hours)

For preaching to be relevant as God intends it must first be biblical. Some of the questions addressed are: How does one select and study a passage to discover the exegetical idea? How does one take this exegetical idea and develop a homiletical idea with a biblical purpose? How can the sermon be shaped to carry out that purpose?

DMP-812 Relevant Biblical Preaching II (3 hours)

Preaching must not only be biblical, it must be relevant. The gulf between the biblical world and the modern world must be bridged. Biblical truth must be applied to the everyday life of the audience. Students will examine the communication process and analyze the audiences to which they preach in order to structure sermons according to the listeners’ needs. (Prerequisite: Relevant Biblical Preaching I)

DMP-813 Using Narrative Preaching to Raise Interest and Improve Retention (3 hours)

People in today’s culture are constantly exposed to narrative media. Many people may better listen to and remember a familiar narrative style of presentation than the traditional didactic one. Narrative literature comprises much of the biblical material and demands a special hermeneutic to understand its message. The sermon can also be structured in a narrative style.

DMP-814 Dramatic Preaching to Improve Delivery Effectiveness (3 hours)

The preacher’s voice and style affect oral presentation. Yet little attention has been given to this by many preachers. The disciplines of drama and acting address the physical aspects of preaching. Emphasis will be on demonstrating how the theater can contribute to the delivery of sermons.

DMP-815 Preaching Creatively to Help People Listen (3 hours)

The use of storytelling, extended illustration and various approaches to preaching develop a more interesting delivery. The seminar is intended to enhance creativity in sermon style and increase the student’s ability to read Scripture well.

DMP-816 Expository Preaching of Old Testament Narrative (3 hours)

Narrative preaching and preaching narrative scripture are different. The first is preaching in a narrative style. The second is preaching a narrative passage. One can preach a narrative passage in a narrative style, but also preach a narrative passage in other styles. However one preaches, the keys to preaching narrative scripture must be grasped. This seminar focuses on the development and delivery of expository sermons from O.T. narrative passages.

DMP-821 Ministering to Adults with Diverse Needs (3 hours)

Adults have unique needs. A model will be developed for ministering to adults in light of the unique needs of different adult learners: young, middle, senior, singles, and single parents. Adults desire ministry that addresses the needs that they have, not the needs that others have.

DMP-822 Building a Church of People with Purpose (3 hours)

It is not sufficient for leaders to know where they are going. For a church to be healthy and move forward the people must know where they are going. Students will study the principles for building a church of people who have a sense of purpose.

DMP-823 Relating Theology and Culture (3 hours)

In a world wallowing in relativism, the church and individual Christians must be called back to biblical values as the only foundation for any genuine and lasting impact on their culture. The church must respond to the current debate on culture wars and the church’s place in modern society. Christian leaders must understand both theology and culture if they are to communicate Christian principles in a way that will be understood by people whose thinking has been molded by cultural relativism rather than the Bible.

DMP-824 Renewing Sunday Worship (3 hours)

Recent changes in culture, particularly with the emerging church and the millennial generation, are forcing church strategists to look at worship through a new grid. This course will examine current cultural changes and their impact on contemporary worship in the coming years. The convergence of worship traditions will be examined with an emphasis on the biblical basis, historical development, and contemporary relevance.
There is a need to step away from the daily pressure of public Christian service and observe some of the personal dimensions of life in leadership. Engaging in self-examination through dialogue with peers and class instructors helps students see themselves more clearly. Formulating ideas and plans for the future that might make leadership more sustainable and satisfying is the goal.

DMS-801 Leadership in Community Spiritual Formation (3 hours) (Required Seminar)

Individual and corporate spiritual formation in community leads to mission in the world. Students learn how to follow God's unique path to move into this kind of community. This seminar emphasizes leading entire communities in spiritual formation out of the leader's own formation while respecting where everyone is in their spiritual journey. Ministry is the focus, and spiritual formation becomes the means to God's end.

DMS-811 Integrating Spiritual and Leadership Principles (3 hours)

Areas of struggles for Christian leaders include spiritual formation and leadership principles. Effective leadership involves properly integrating the two. Divorcing the two results in spiritual leaders who can't lead and leaders who cause things to happen without developing spiritually dynamic people. Leaders are needed who are strong in both areas and can integrate them.

DMS-812 How to Develop a Biblically Based Spiritual Journey (3 hours)

With its serious attention to doctrine and action, evangelicalism appears to have under-emphasized the inner life. One of the results is that Christians have often been left without direction in developing a personal spiritual journey. This can lead in non-biblical directions. An integrated model of theology, spirituality and care-giving will be developed. This model can then be used for a biblically based spiritual journey.

DMS-813 Spiritual Mentoring: The Ministry of Evangelical Soul Care (3 hours)

God is leading the church today to recapture the Christian ministry of soul care that offers rich resources for spiritual growth in wholeness and holiness. This seminar explores the biblical and theological basis for spiritual mentoring or soul care, and develops a sound approach to growing disciples in relationship with Christ, in practical obedience, and in fruitfulness of life.

DMS-814 Ministry Effectiveness through Personal Growth in Christian Spirituality (3 hours)

Neglecting the inner life in our drive to succeed has forced us to repair what has been neglected: lives, marriages and careers wounded by a lack of preventative care and cure of souls (spirituality). Spiritual development that experiences the joy and power of the Spirit comes through the study of Scripture and historic models of spiritual life and nurture. Experiencing heart-intimacy with God, a contemplative lifestyle, spiritual disciplines and spiritual direction can lead to recovering the joy and power of the Spirit in personal life and leadership.

DMS-815 Interpersonal Spiritual Formation (3 hours)

Spiritual formation has emphasized the spiritual disciplines necessary to develop our relationship with God. The church historically has promoted disciplines that help us develop relationships that are pleasing to God. How is an attitude and lifestyle of grace toward others developed? How can we deal in a redemptive way with the tendency to sin? The formation of a spirit of grace does not just happen. Disciplines to develop interpersonal spiritual formation can be learned and taught to others.

DMS-890 Independent Study in Leadership in Community Spiritual Formation (3 hours)

An independent study in Leadership in Community Spiritual Formation may be arranged with an appropriate professor with the approval of the D.Min. Director. Only two independent studies or transfer of credits from another seminary may be included in the student's course work.
MENTORING REQUIREMENTS FOR THE LEADERSHIP TRACK (all concentrations)

DMM-801  Effective Mentoring Relationships  
(1 hour) (Required for MFC Students)

This one-year of mentoring begins with an 8-week online course designed to assist students and their mentors in developing a biblical and theological framework for personal development in a mentored relationship. Through the mentored ministry experience the student learns how to grow in the context of community as well as develop a strategy for mentoring others.

DMM-802  Mentored Ministry Evaluation - Substitutes for DMR-802 (1 hour)

This one-year of mentoring is more student directed but includes an evaluation of the student’s ministry through the eyes of the people that serve with mentors sharing in the evaluation. It is designed to help surface issues to be addressed, one of which might become the basis for a project and thesis.

DMM-803  Mentored Ministry Motivation – Substitutes for DMR-803 (1 hour)

There are people who have a vested interest in how ministry is currently being done. To make changes they must be motivated to change. This one-year mentored learning experience identifies who the stakeholders are in the current ministry and who will be impacted by changes being considered. Then strategies to motivate them to accept the changes will be developed.

RESEARCH REQUIREMENTS FOR THE LEADERSHIP TRACK (all concentrations)

DMR-801  Research Methods and Strategies -- Developing Ministry through Research  
(3 hours)

This seminar is designed to assist students in developing their D.Min. project and thesis. It will assist students in developing the project title paper and proposal, finding and evaluating available resources, designing the project, evaluating the results, and writing the thesis. The development of the thesis will be presented and its various chapters explained. Topics include quantitative and qualitative research, sampling, library research, developing operational definitions and instructional objectives, administering tests, conducting surveys, and guidelines for writing. This course must be taken as one of the last two seminars.

DMR-802  Ministry Evaluation Learning Contract  
(1 hour)

This learning contract helps students evaluate their ministry (strengths and weaknesses) through the eyes of their people in order to determine what project and thesis might strengthen their ministry. Deciding what to do for a project is very difficult without knowing what is needed in ministry. Learning from others makes it much easier.

DMR-803  Research Implementation Learning Contract  
(1 hour)

Students must keep in mind throughout their thesis research how their project will be implemented. This involves considering the concerns of the stakeholders who will be involved in implementing (or at least supporting) the project that develops from the student’s research. Keeping these people in mind can be the difference between implementing and not being able to implement your project effectively.

DMR-804  Project and Thesis  
(7 hours)

This summative project enables students to make a significant contribution to ministry. Their thesis records the research done to address a significant need in their ministry. Their project is focused on addressing that need, and is based upon the research.

DMR-890  Studies in Project and Thesis  
(no credit)

This week long workshop is occasionally offered for those who are struggling with their project and thesis.
Students normally begin with the two introductory seminars in July. It is possible, however, to begin in January. Students take two consecutive one-week seminars in July/August and two in January for three years to complete their seminars.

The students in the Marriage and Family Counseling program grow professionally, personally, spiritually and relationally. They learn how to put in place an effective marriage and family counseling program which will benefit their church, themselves, their marriage and the wider community. The following are some specific benefits the students have affirmed.

1. The students learn how to integrate counseling principles with scriptural principles so that their counseling can be biblically sound.
2. The students learn how to implement an effective prevention program for reducing family problems and developing strong families.
3. The students learn to develop a policy procedure for effective pre-marital counseling.
4. The students learn how to have a greater impact on the community through a more comprehensive program that produces practical results.
5. The students learn to work from a systemic approach to marriage and family counseling which is more effective and works more quickly.
6. The students learn solution based brief therapy which can bring about positive changes in fewer sessions. They also learn a number of other approaches to use in counseling.
7. The students learn how to shape the counseling load so as not to be overwhelmed with counseling.
8. The students are better able to know when to make a referral for more serious problems, and learn an effective procedure for signing a release in order to be a part of the treatment team as pastor and not as therapist.
9. The students have 30 hours of supervision for their counseling which will shape counseling techniques and personal understanding for a lifetime of ministry.
10. The students are challenged in spiritual formation and to develop a plan for stronger personal relationships.
11. The students interact with persons from diverse backgrounds which helps them in self understanding.
12. The students learn the strengths and limitations for personal ministry which came from their family of origin.
13. The students read, write and reflect on their own marriage to grow in this area of their lives.

Students interested in licensure as marriage and family therapists are interested in how this program leads to licensure. The answer varies from state to state. Students need to research what their state requires and compare that with our seminar requirements. There are states where students will need additional study for licensure. That's why we offer advanced seminars that are helpful for licensure but not required for the D.Min. degree. A.A.M.F.T. accepts toward membership all of our seminars except the two biblical seminars. Except for two states which require all seminars to be three hours, our seminars are accepted toward licensure. For students from states which require all seminars to be three hours, we can upgrade the seminars to three-hour seminars so they will be accepted there also.
### DMF-801 Introduction to Marriage and Family Systems (2 hours)

This is a basic introduction to a systems approach to understanding and treating marriages and families. The student learns to think in systems terms on a number of levels across a wide variety of family structures and regarding a diverse range of presenting problems. While the most intense focus will be on the nuclear family (both its traditional and alternative forms), models are taught that integrate information regarding the marital, sibling, and individual subsystems as well as the family of origin and external societal influences.

### DMF-802 Marital Therapy (2 hours)

The first part of the seminar focuses on the various aspects of the marital relationship from a systems perspective, and the implications of extended families and social networks to the marital relationship. The second part of the seminar focuses on a variety of systemic approaches to premarital and marital therapy, with a specific emphasis on providing the therapist with a variety of treatment and intervention methods to better understand and work with a broad range of relationship issues.

### DMF-803 Psychopathology in Family Systems (2 hours)

This seminar has a special emphasis on the normal/abnormal or healthy/unhealthy development of the individual personality and of relationships. The student is provided with specific tools to understand better and diagnose more accurately individual and relational problems and thus provide the most appropriate kind of help.

### DMF-804 Professional/Ethical/Legal Issues in Marriage and Family Therapy (2 hours)

Areas of study will include the professional development of the marriage and family specialist, licensure or certification legislation, legal responsibilities and liabilities, ethics and family law, confidentiality, church affiliated and/or independent practice, and interprofessional cooperation.

### DMF-805 Treating the Addicted and Dysfunctional Family System (2 hours)

This seminar is a study of the multi-generational problem of dysfunctional family systems. These include families where the problem may be alcohol and/or drug abuse, physical abuse, incest, mental illness or eating disorders. The student will gain an understanding of how unhealthy families operate and the long-lasting effect on the children who grow up in these families. Also included in this seminar is a discussion of current treatment modalities for the adult children of dysfunctional families.

### DMF-806 The Theology of Marriage and the Family (2 hours)

Utilizing the teachings of both the Old and New Testaments and the principles of systematic theology, this seminar is an investigation and formulation of a biblical foundation for marriage and the family, the ways in which historical and cultural forces impact marriage and family development, and ways in which the church can play a unique role in helping to develop strong marriages and families.

### DMF-807 Personality/Marriage/Family Assessment (2 hours)

Students gain an understanding of the need for and value of various forms of individual and relational assessment. They are introduced to a wide range of assessment resources and receive hands-on training in the use of several specific assessment tools, including the Myers-Briggs Type Indicator, the Taylor Johnson Temperament Analysis and the Prepare/Enrich instruments. (NOTE: There is an additional $300 materials fee for this course.)

### DMF-808 Prevention and Enrichment Programs in Marriage and Family Ministry (2 hours)

Students have an opportunity to develop a specific five-year program for helping individuals develop strong marriages and healthy families by working with the board and pastoral staff within the context of the local church. Course work includes instruction in providing opportunities for primary prevention and teaching specific techniques for increased insight in the acquisition of more effective relational skills. Spouses of married students are encouraged to attend this seminar.

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**THE SEMINARS**

1. **Prerequisite Seminars normally taken first (offered each summer)**

2. **Other Required Seminars**
DMF-809 Biblical Exegesis and Marriage and Family (2 hours)

This seminar guides the students in an exegesis of the central passages in Scripture relating to marriage and family. The goal is to equip students with a solid biblical foundation for therapeutic work with families and marriages. Students are enabled to utilize biblical material as a direct component of clinical work with couples and families.

DMF-810 Human Development and Sexuality (2 hours)

This seminar provides knowledge of individual personality development across the life span. Course work includes understanding the specific tasks and potential problems involved in each of the developmental stages both from an individual and a relational perspective. Also included are important issues in the area of human sexuality including sexual identity, sexual behavior, sexual disorders and resources for treating sexual problems.

DMF-811 Treating Family Systems (2 hours)

This introductory seminar is designed to provide a foundational understanding of the field of family therapy, including its history and theoretical distinctions, as well as a survey and comparative analysis of the major approaches to family therapy. Theoretical approaches discussed include structural, strategic, symbolic-experiential and psychodynamic as well as emergent models. Course work includes a consideration of the range of techniques associated with each orientation.

DMF-812 Residency (2 hours)

The residency is a supervised evaluation of students’ counseling. It includes a review of their contact hours, the composition of their caseloads, additional related clinical experience, evaluations from other supervisors, review of video samples including case notes, and development of a plan for ongoing professional growth.

DMF-821 Advanced Marital Therapy (3 hours)

This seminar is built on the foundation of the introductory marital counseling seminar DMF-802. It is designed to help students both expand and refine their skills in the area of marital counseling. Students learn to clarify the issues prompting the client’s call, assess strengths and weaknesses, evaluate therapeutic options, develop a specific time-effective treatment plan, and evaluate outcome. Various theoretical approaches and a variety of interventions are presented and discussed. Students bring a videotaped sample of a marriage counseling session and have opportunities to present additional cases from their own practice.

DMF-822 Advanced Family Therapy (3 hours)

This advanced seminar builds on the foundation laid in DMF-811, Treating Family Systems. The seminar includes a review of, as well as an expansion on, the major approaches to family therapy with an emphasis on assessment and helping students refine their current orientation and integrating intervention strategies of other approaches to their preferred approach. Application includes ethnic, blended, single-parent and families in crisis with a special emphasis on utilizing the theoretical and practical resources of time-effective brief family therapy.

DMF-890 Independent Study in Marriage and Family Counseling

An independent study in Marriage and Family Counseling may be arranged with an appropriate professor with the approval of the D.Min. Director. Since all DMF seminars are required, this would normally increase the number of hours for the program. It is possible, however, that this might substitute for a required seminar.

DMM-801 Effective Mentoring Relationships (1 hour)

This one-year of mentoring begins with an 8-week online seminar designed to assist students and their mentors in developing a biblical and theological framework for personal development in a mentored relationship. Through the mentored ministry experience the student will learn how to grow in the context of community as well as develop a strategy for mentoring others.

DMR-801 Research Methods and Strategies - Developing Ministry Through Research (3 hours)

This seminar is designed to assist students in developing their D.Min. project and thesis. It will assist students in developing the project title paper and proposal, finding and evaluating available resources, designing the project, evaluating the results and writing the thesis. The development of the thesis will be presented and its various chapters explained. Topics include quantitative and qualitative research, sampling, library research, developing operational definitions and instructional objectives, administering tests, conducting surveys, and guidelines for writing. This course must be taken as one of the student’s last two seminars.

DMR-804 Project and Thesis (6 hours)

This summative project enables students to make a significant contribution to ministry. Their thesis records the research done to address a significant need in their ministry. Their project is focused on addressing that need, and is based upon the research.

3. Advanced Elective Seminars to help toward AAMFT Membership
4. Outside Requirement

**Marriage Enrichment Seminar**

All married students and their spouse must attend a three-day and two-night marriage enrichment seminar. This is required even if the student has been leading such seminars. Those who lead these seminars do not receive the benefits with their spouse that those attending do. The seminar must be approved by the D.Min. office.

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**THE D.MIN. ADMISSION REQUIREMENTS**

All of the forms for application are available from the D.Min. office or at our web page, [www.DenverSeminary.edu/dmin](http://www.DenverSeminary.edu/dmin) or [www.usewhatyouvegot.com](http://www.usewhatyouvegot.com).

1. The applicant must have a Master of Divinity degree or its equivalent with a grade point average of "B" (3.0). Those with lower grade point averages, if accepted, will begin the program on academic probation. Information on requirements for an M.Div. equivalency is available on our website or from the Doctor of Ministry office.

2. The applicant must have been actively involved in a ministry for at least three years subsequent to their first graduate theological degree (an accrediting association requirement for any D.Min. program). Students must remain in ministry throughout their doctoral program.

3. Foreign students for whom English is a second language must score at least 550 on the Test of English as a Foreign Language (TOEFL).

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**ADMISSION**

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**THE D.MIN. APPLICATIONS PROCESS**

1. Submit a completed application form accompanied by the non-refundable application fee. For Marriage and Family Counseling, include the appropriate testing fee.

2. Write an application essay of at least 3,000 words. It should include one's conversion and Christian experience, call to ministry, goals and purpose in enrolling in the program, relationships with one's spouse (if married) and family, and a resume of all previous positions in Christian ministry. (An applicant who has been divorced should provide specific information concerning that divorce.) Give specific reasons for desiring admission to the Doctor of Ministry program and state the effects the program is expected to have on life and ministry.

3. Sign without mental reservation the National Association of Evangelicals Statement of Faith (see the appendix).

4. Ask six people to give references: three should be personal references and three should be references for the applicant's experience in ministry.

5. Submit official transcripts covering all previous college and seminary work. Official transcripts must be sent directly to the Doctor of Ministry Office, Denver Seminary from the issuing school.

6. An endorsement must be sent from the applicant's church board, organization for whom the applicant ministers, denominational headquarters, or missions agency. It is hard to complete the program if the organization is not in agreement with it being done.
ADDITIONAL ADMISSION & APPLICATION REQUIREMENTS FOR MARRIAGE AND FAMILY COUNSELING APPLICANTS

1. Four semester hours in counseling and/or psychology courses at the master’s level if not previously taken.
2. Four semester hours in pastoral theology or pastoral ministry at the master’s level if not previously taken.
3. Completed answer sheets submitted for the following tests:
   * Taylor-Johnson Temperament Analysis (TJTA)
   * Myers-Briggs Type Indicator (MBTI)
   * Minnesota Multiphasic Personality Inventory (MMPI)
   * Marital Satisfaction Inventory
   These tests must be taken through Denver Seminary. The tests will be sent to the applicant from the D. Min. office.
4. As soon as the student has been accepted, he/she should apply for the American Association of Marriage and Family Therapy (AAMFT) student membership. The student will then supply proof of membership to the D.Min. office.

TRANSFER OF CREDIT

Up to six-hours can be transferred into the program from another acceptably accredited Doctor of Ministry program if the hours are suitable to the program for which the applicant has applied. If credits are transferred into the program it will reduce the number of independent study hours the student is allowed to take. A student may take up to six hours of independent studies. Each hour of transfer credit reduces the number of independent study hours by one. If six hours is transferred in, no independent study hours may be taken.

ACCEPTANCE PROCESS

1. The application packet must be received by April 15 for entrance into the summer seminars (the spring term) or October 15 for entrance into the January seminars (the fall term).
2. A telephone interview or personal interview may be conducted. Acceptance into the program is provisional pending advancement to candidacy early in the program. Advancement to candidacy requires a self-evaluation essay, a grade of not less than a "B" and a 3.0 G.P.A. on the early seminars and a candidacy interview.
LENGTH OF THE PROGRAM

The length of the program is three to six years. The Association of Theological Schools requires that Doctor of Ministry students take at least three years to complete the program. The student is expected to complete the program in six years unless an extension is granted for extenuating circumstances.

FINANCIAL INFORMATION

Information on the application fee, tuition, housing costs, graduation fees, and other expenses connected to the doctoral program is available from the Doctor of Ministry office. To request information you can email dmin@denverseminary.edu, call 1-800-922-3040 ext. 1245, or write to the Doctor of Ministry Office, Denver Seminary, 6399 S. Santa Fe Drive, Littleton, CO 80120.

RESIDENCE

Often there is limited housing on campus for Doctor of Ministry students. When there is not room (or when students bring their families) there is a discount arrangement with nearby motels. Denver is a wonderful place to bring the family for a vacation.

GRADUATION POLICY

Graduating students are expected to attend the graduation ceremonies in the spring. The vice-president and academic dean will consider a petition not to attend when there are extenuating circumstances and participation in the graduation ceremonies would create a hardship for the student. All financial obligations to the seminary must be met prior to graduation. In order to graduate, faculty must determine that the student is theologically, psychologically, spiritually, morally and academically fit as a candidate for some phase of evangelical ministry. This is based on the student's total D.Min. experience and a 3.0 G.P.A. The seminary understands the term "evangelical" to designate the theological position set forth in the National Association of Evangelicals' statement of faith (printed in the appendix) and interprets it in keeping with the historic confession of the Christian church.

VISITING DENVER SEMINARY

Prospective students are encouraged to visit the Denver Seminary campus. Please call to make an appointment with our director. Denver Seminary is located in the southwest part of metro Denver. The address is 6399 S. Santa Fe Drive, Littleton, CO 80120.

To approach the seminary from the north via Hwy. I-25, take the Santa Fe Drive S (US-85) exit (exit 207B). The seminary is on the west side of Santa Fe Drive 7.4 miles south of the I-25 intersection. It is just south of Arapahoe Community College which is on the east side.

To approach the seminary from the south via Hwy. I-25, take the CO-470 W exit (exit 194). Travel 8.9 miles and merge onto S. Santa Fe Drive (US-85) going north. Travel 2.9 miles to the seminary which will be on your left. Since you cannot turn left you must go past the seminary 2/10 of a mile and turn left at the traffic light into Hudson Gardens. Take the service road to the left which enters directly into the seminary.
All students and the visiting faculty must sign the following National Association of Evangelicals statement of Faith. Denver Seminary faculty sign Denver Seminary’s statement of faith which is printed in the Denver Seminary Academic Catalog and is also available from the Doctor of Ministry office and the Denver Seminary website.

NATIONAL ASSOCIATION OF EVANGELICALS’ STATEMENT OF FAITH

The National Association of Evangelicals takes its stand on the changeless Word of God as expressed in the following STATEMENT OF FAITH:

1. We believe the Bible to be the inspired, the only infallible, authoritative Word of God.
2. We believe that there is one God, eternally existent in three persons, Father, Son and Holy Spirit.
3. We believe in the deity of our Lord Jesus Christ, in His virgin birth, in His sinless life, in His miracles, in His vicarious and atoning death through His shed blood, in His bodily resurrection, in His ascension to the right hand of the Father, and in His personal return in power and glory.
4. We believe that for the salvation of lost and sinful people, regeneration by the Holy Spirit is absolutely essential.
5. We believe in the present ministry of the Holy Spirit by whose indwelling the Christian is enabled to live a godly life.
6. We believe in the resurrection of both the saved and the lost; they that are saved unto the resurrection of life and they that are lost unto the resurrection of damnation.
7. We believe in the spiritual unity of believers in our Lord Jesus Christ.